# Business Report FY30 Apr. 2012-Jun. 2012 (FY2012) 

Wacom Co., Ltd.
(TSE Sec. 1 6727)


## FY30 1Q Result overview

Operating environment

- European credit crisis remained as major global risk, and started to impact on the growth of emerging markets.
- Yen rapidly appreciated against Euro and Dollar
- Smartphones and tablet devices grew rapidly. PC companies and OS vendors are expanding their tablet product lines.


## Performance overview

- Achieved a record consolidated sales for 1Q. New products in brand business contributed to grow and component sales for smartphone maintained strong growth despite seasonality.
- Operating profit quadrupled over 1Q FY29 and posted a record net profit, absorbing Yen appreciation against Euro with sales growth and with temporary incomes.
- Revised the financial forecasts for 1 H and full year.


## FY30 1Q Result overview

## Summary of financial result

| (JPY) | FY30 1Q | YOY |
| :--- | ---: | :--- |
| Sales | $10,058 \mathrm{mil}$ | $+37.3 \%$ |
| Operating Profit | 830 mil | $+325.3 \%$ |
| Recurring Profit | 891 mil | $+375.2 \%$ |
| NPBT | 891 mil | 24.3 times |
| Net Profit aft. Tax | 642 mil | 17.9 times |

FY30 $1 Q$
FY29 1Q
EPS 1,615 89
$\mathrm{BPS}_{\text {(Book Value per Share) }} \quad 44,727 \quad 42,710$
Average FX rate $¥ 80.40 /$ Dollar $¥ 81.71 /$ Dollar $¥ 103.35 /$ Euro $¥ 118.11 /$ Euro

## Consolidated P/L

(mil JPY)

|  | FY29 1Q | FY30 1Q | YoY Change |  |
| :--- | ---: | ---: | ---: | :---: |
|  | '11/4-'11/6 | '12/4-'12/6 | Amount | Ratio |
| Sales | 7,323 | 10,058 | 2,734 | $37.3 \%$ |
| Gross Profit | 3,369 | 4,363 | 994 | $29.5 \%$ |
| GPM | $46.0 \%$ | $43.4 \%$ |  |  |
| Operating Profit | 195 | 830 | 635 | $325.3 \%$ |
| OPM | $2.7 \%$ | $8.3 \%$ |  |  |
| Recurring Profit | 187 | 891 | 703 | $375.2 \%$ |
| Net Profit aft. Tax | 36 | 642 | 606 | - |

- Effect of foreign exchange (strong Yen) : Sales -360 mil, OP -170 mil
- Adoption of the straight-line method : COGS -27 mil, SG\&A -9.5 mil
- Others: cost reduction of an OEM project in the previous FY


## Consol. P/L by business segment

(mil JPY)

|  | FY29 1Q | FY30 1Q | YoY Change |  |
| :---: | ---: | ---: | ---: | ---: |
|  | '11/4-'11/6 | '12/4-'12/6 | Amount | Ratio |
| Sales | 7,323 | 10,058 | 2,734 | $37.3 \%$ |
| Brand biz | 5,489 | 6,550 | 1,061 | $19.3 \%$ |
| Component biz | 1,713 | 3,359 | 1,646 | $96.1 \%$ |
| Other biz | 121 | 149 | 28 | $23.0 \%$ |
| Operating Profit | 195 | 830 | 635 | $325.3 \%$ |
| Brand Biz | 642 | 1,038 | 397 | $61.8 \%$ |
| Component biz | 71 | 288 | 217 | $308.1 \%$ |
| Other biz | 30 | 16 | -14 | $-46.7 \%$ |
| Corp. and others | -547 | -512 | 35 | $-6.4 \%$ |
| OPM | $2.7 \%$ | $8.3 \%$ |  |  |

## Consolidated sales comparison



Brand biz Component biz Other biz

## Consolidated profit comparison


$\square$ Operating Profit $\quad$ Recurring Profit $\square$ Net Profit

## Operating expenses comparison

(mil JPY)

|  | FY29 1Q | FY30 1Q | YoY Change |  |
| :--- | ---: | ---: | ---: | ---: |
|  | '11/4-'11/6 | '12/4-'12/6 | Amount | Ratio |
| Personnel | 1,247 | 1,461 | 214 | $17.1 \%$ |
| R\&D | 408 | 454 | 47 | $11.4 \%$ |
| Ad. \& Promo. | 423 | 578 | 155 | $36.6 \%$ |
| Others | 1,096 | 1,040 | -56 | $-5.1 \%$ |
| Total | 3,174 | 3,533 | 359 | $11.3 \%$ |
| Opex/Sales ratio | $43.3 \%$ | $35.1 \%$ |  |  |

Key changes

- Increase : Increase of overseas personnel (the number of consolidated employees: $755 \rightarrow 844$ as of Jun.), bonus reserve, and promotion cost for new products
- Decrease : Adoption of the straight-line method in depreciation, etc. in Others


## Business highlight -1

## Brand business

Professional Products
Pen Tablets

## intuoss

 momentum despite Yen appreciation. New multi-touch function well received by Professional users.

- Inkling gained a high reputation as a new Inkling digital stationery device.

LCD pen tablets +48.7\%

- Cintiq 24HD released last September with extensive new features created new demand in professional market.
- Cintiq 21UX continued to attracted a wide range of users and kept favorable sales.



## Business highlight -2

 Consumer Products +35.4\%- Bamboo Stylus expanded the product line and accelerated in growth along with the introduction of new iPad. Received favorable reviews for the balance and comfort in writing.
- Bamboo Paper application reached 3 million download since the launch with $10 \%$ rate of follow-up purchase.
- Favorable sales for the 3rd generation Bamboo-Series tablet in Japan and Europe, growing the user base consistently among graphics oriented consumers.


PEN \& TOUCH


## Business highlight -3

## Business Products +6.1\%

- Signature pen tablets sales grew more than $40 \%$. New projects in financial segments in Europe and Japan increased such as retail bank services and credit-card transactions.
- Decreased in other categories due to the end of OEM supply in US.
- Launched an original digital annotation application software Wacom Allwrite to support paperless workflow solutions.


Signature tablets, STU Series


DT / PL Series


## Business highlight -4

## Component business +96.1\%

Customer models with Android OS
snmsuna


- New IC controllers developed for pen and multi-touch solutions.
- Supports new Windows 8 based tablet projects, and preparing for mass production in 2 H .

Customer PC models on Windows OS


## Business highlight -5

## Other Business

## +23.0\%

## CAD software and others

- Strong growth of ECAD DIO application with reconstruction demand in Japan.
- Received a high reputation from customers in machinery and robotics industries, gained new customers.



## F\&A (Corporate)

- Preparing the expanding of new ERP system to Asia-Oceania region.
- Accounting rule change in depreciation of tangible fixed assets, from declining-balance method to straight-line method, according to the international accounting rule and economic rationality. (Influence for 1Q operating profit : $¥-36.5$ million)


## Sales by product line



## Quarterly trend by product line <br> The product lines are reorganized into new categories of "Pro (Pen)","Pro (LCD)", "Consumer",

"Business", "Comp.", and "CAD, etc." by use in FY11. As a result, "Cintiq series" included in "LCD" (mil JPY) is reclassified in "Pro (LCD)" and some products included in "Consumer" is reclassified in "Business".


## Sales by region



## Sales changes based on local currencies

- Sales expanded in Europe, US, and Asia- Oceania.
- US (USD)
- EU (EUR)
- China (CNY)
- Korea (KRW)
- Australia (AUD)
- Singapore (USD)
- Hong Kong (USD)
(YoY)
+25.6\%
+36.1\%
-6.3\%
+29.8\%
+21.6\%
+47.3\%
+35.5\%

Main influence:
Stagnation in IT market and budget cut in education fields

## Quarterly trend by region



## Consolidated B/S

(mil JPY)

|  | Mar. 31, <br> 2012 | Jun. 30, <br> 2012 | Change |
| :--- | ---: | ---: | ---: |
| Current assets | 27,490 | 22,394 | $-5,096$ |
| Fixed assets | 6,639 | 6,726 | 87 |
| Total assets | 34,129 | 29,120 | $-5,009$ |
| Current liabilities | 14,196 | 10,214 | $-3,982$ |
| Fixed liabilities | 1,016 | 1,015 | -1 |
| Total liabilities | 15,212 | 11,229 | $-3,982$ |
| Minority interest in <br> subsidiaries | 0 | 0 | 0 |
| Net assets | 18,918 | 17,891 | $-1,027$ |
| Total liabilities and <br> Net assets | 34,129 | 29,120 | $-5,009$ |
| Equity ratio | $55.2 \%$ | $61.1 \%$ | $5.9 \%$ |
| Book value per share <br> (JPY) | 47,350 | 44,727 | $-2,623$ |

## Assets

- Decrease in notes and accounts receivable $-2,368$ (collection of balance as of end of Mar. etc.)
- Decrease in cash and cash equivalents
-1,701 (Payment of deemed income tax for FY29 and dividends, etc.)
- Decrease in inventories-237 (Devaluation due to strong Yen in overseas subsidiaries)


## Liabilities

- Decrease in notes and accounts payable $-2,467$
- Decrease in corporate tax payable


## Net assets

- Decrease of retained earnings -551 ( $12 / 3$ 14,776 $\Rightarrow 12 / 6$ 14,226)
(Dividend payment, increase of net profit, etc.)


## Consolidated C/F

|  |  | (mil JPY) |  |
| :--- | ---: | ---: | ---: |
|  | FY291Q | FY30 1Q | YoY <br> Change |
|  | '11/4- <br> '11/6 | '12/4- <br> '12/6 | Amount |
| C/F from operating <br> activities | 27,490 | 22,394 | $-5,096$ |
| C/F from investing <br> activities | 6,639 | 6,726 | 87 |
| C/F from financing <br> activities | 34,129 | 29,120 | $-5,009$ |
| Effect of change in <br> exchange rate | 14,196 | 10,214 | $-3,982$ |
| Increase-decrease <br> of cash \& cash <br> equivalent | 1,016 | 1,015 | -1 |
| Beginning balance <br> of cash \& cash <br> equivalent | 15,212 | 11,229 | $-3,982$ |
| Ending balance of <br> cash and cash <br> equivalent | 0 | 0 | 0 |

## C/F from operating activities

- Decrease in notes and accounts receivable 2,707
- Net profit before taxes 891
- Depreciation 249
- Decrease in notes and accounts payable
- Payment of income tax -1,186


## C/F from investing activities

- Purchase of in-house software -191 (Global ERP, etc.)
- Purchase of fixed asset -154 (Mold, etc.)
- Payment of lease deposit for relocation of Tokyo office
(Refund of deposit from a prior owner will be occurred in 2Q)
C/F from financing activities
- Dividends payment


## FY30 <br> Basic Policy and Business Focus

## FY30 Basic policy

## Business environment

- Global economy will show a modest recovery bearing various risks such as prolonged credit crisis in EU. In the foreign exchange market, JPY will continue to be strong due to weak Euro zone economy and monetary policies in US.
- As economic growth in US, EU, and Japan decelerate, emerging countries such as China and India will drive global economy and become growth engines in IT markets.
- Smart phones, tablet-devices, and e-Books will establish the position as a main IT platform after PCs.
- Multi-touch will become the standard and pen input will gain higher recognition and interests in UI category.


## FY30 Basic policy

## Wacom's business strategies

- Strengthen global leadership of Pen Tablet business.
- Accelerate growth by launching new products and maximizing the impact.
- Expand pen products for tablet devices and establish a business model
- Expand product lines and growth in business solutions fields.
- Enhance SCM function in China and expand local production systems.
- Change "Tablet business" to "Brand Product business" and expand the investment in branding.
- Innovate Component business and accelerate growth.
- Strengthen the leadership in Android smart phones market.
- Establish the leadership in tablet devices on Windows OS.
- Establish highly responsive SCM system for smartphone business.


## FY30 Basic policy

## Wacom's business strategies

- Build foundation and accelerate growth in Japan and Asia Pacific market.
- Create new demand in domestic market and enhance marketing in Asia.
- Re-engineer business processes and establish "Shared Service Center".
- Strengthen the development of new technologies and new products.
- Accelerate the development of next generation UI technologies.
- Build software business strategies and strengthen application development capabilities.
- Enhance the competitiveness by global integration
- Enhance global marketing collaboration and brand promotion.
- Promote globalization of corporate functions.


## Assumptions for FY30 forecast

- Market demand for the latest forecast is based on a review in the middle of July, 2012.
- Revised assumption of FX rate since Aug. in FY30 (FX rate in July was adopted TTM rates as of Jun.)
US dollar: (Initial) $¥ 75 /$ Dollar (No revision)
Euro : (Initial) $¥ 100 /$ Euro (Revised) $\rightarrow ¥ 95 /$ Euro
- Forecast of foreign exchange sensitivity (12 months)

| Currencies |  | US dollar |
| :--- | ---: | ---: |
| Unit | Euro |  |
| Unit sensitivity | JPY 1 | JPY 1 |
| Sales | 400 | 100 |
| Operation profit | 20 | 70 |

(the JPY appreciation is negative impact, the JPY depreciation is positive impact)

## Forecast of business results for FY 30 (mil JPY)

|  | FY29 1H (Actual) | FY30 1H (Revised) | YoY |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $2011 / 4-2011 / 9$ | $2012 / 4-2012 / 9$ |  | Growth rate |  |
| Sales | 16,051 |  | 22,150 |  | $38.0 \%$ |
| OP | 892 | $5.6 \%$ | 1,800 | $8.1 \%$ | $101.8 \%$ |
| RP | 890 | $5.5 \%$ | 1,790 | $8.1 \%$ | $101.0 \%$ |
| NP | 542 | $3.4 \%$ | 1,205 | $5.4 \%$ | $122.4 \%$ |
|  | FY30 1H (Initial) |  | FY30 1H (Revised) | YoY |  |
|  | $2012 / 4-2012 / 9$ | $2012 / 4-2012 / 9$ | Growth rate |  |  |
|  | 20,370 |  | 22,150 |  | $8.7 \%$ |
|  | 950 | $4.7 \%$ | 1,800 | $8.1 \%$ | $89.5 \%$ |
|  | 940 | $4.6 \%$ | 1,790 | $8.1 \%$ | $90.4 \%$ |
| NP | 592 | $2.9 \%$ | 1,205 | $5.4 \%$ | $103.5 \%$ |

Sales will increase by the expansion of Components compared with its initial forecast. Profits will increase by sales growth, change of depreciation method, and cost reduction of an OEM project in the previous FY, etc.

## Forecast of business results for FY 30 (mil JPY)

|  | FY29 (Actual) |  | FY30 (Revised) |  | YoY |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $2011 / 4-2012 / 3$ |  | $2012 / 4-2013 / 3$ |  | Growth rate |
| Sales | 40,706 |  | 52,400 |  | $28.7 \%$ |
| OP | 4,067 | $10.0 \%$ | 6,000 | $11.5 \%$ | $47.5 \%$ |
| RP | 3,892 | $9.6 \%$ | 5,870 | $11.2 \%$ | $50.8 \%$ |
| NP | 2,181 | $5.4 \%$ | 3,820 | $7.3 \%$ | $75.1 \%$ |


|  | FY30 (Initial) |  | FY30 (Revised) |  | YoY |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $2012 / 4-2013 / 3$ |  | $2012 / 4-2013 / 3$ |  | Growth rate |
| Sales | 50,400 |  | 52,400 |  | $4.0 \%$ |
| OP | 5,600 | $11.1 \%$ | 6,000 | $11.5 \%$ | $7.1 \%$ |
| RP | 5,570 | $11.1 \%$ | 5,870 | $11.2 \%$ | $5.4 \%$ |
| NP | 3,600 | $7.1 \%$ | 3,820 | $7.3 \%$ | $6.1 \%$ |

Sales will increase by the expansion of Components compared with its initial forecast. Profits will increase by sales growth and cost reduction despite depression of product mix and Yen appreciation, etc.
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## Sales forecast by BU segment (vs. FY29 actual)


$■$ Pro (Pen tablet) $■$ Pro (LCD pen tablet) $■$ Consumer ■ Business $■$ Comp. $■$ Others

## Sales forecast by BU segment (vs. Initial forecast)



## Dividend forecast for FY30

- Dividend policy
- Continue to payout stable dividends while maintaining internal reserves necessary for future business development.
- Payout ratio over 30\% and to be increased over time.
- Dividend per share
- JPY 3,500 per share (FY29 JPY 3,000)
- Payout ratio 36.4\% (based on FY30 forecast)
( After deducting treasury stocks of 25,000 shares)


## Dividends per share



## Medium-Term Business Plan



# Medium-Term Plan - WP1015 

## WP1015:Financial Goals

- Consolidated sales : 100 billion JPY or more.
- Consolidated operating income ratio: $15 \%$ or higher

Taking into account the forecast in FY30 and the rapid and structural changes in IT market, the original plan requires reconsideration. Our the financial goals are unchanged except for the timing of attainment.
In the meantime, we aim for sales growth and improvement of operating margins and ROE, plus securing achievement of the annual plan.
The plan will be announced at the same timing of $\mathrm{FY} 30 \mathrm{1H}$ results.

## Ul Paradigm Shift

For everyone in the world, anywhere in the world, simple, natural, and easy for interaction and sharing, fun and always connected.

## Simple, Natural, Intuitive.

 Fun \& Connected

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